

My Dear IOCians,

It gives me great pleasure to extend my warmest greetings to each one of you on the 62nd anniversary of IndianOil's inception.

This day reminds us of the dedicated efforts of our predecessors, which has taken our company to these heights. However, we also need to realise that this entrusts us with a significant responsibility of handing over to our successors a flourishing company ready to take on the challenges in the energy sector.

The energy mix is evolving continuously. Amid this transformation in the energy sector, which offers excellent opportunities and poses serious challenges simultaneously, the choices we make today shall determine the course of our company in the years to come. To evolve as a future-ready energy company, we are making astute investments in diversified fields, including renewables, battery technology, biofuels, petrochemicals, lubes, R&D, etc. At the same time, refinery expansions are planned as we cannot lose sight of the present-day reality: the imminent increase in demand for petroleum products in the short and medium-term riding on the energy demands of a developing and aspiring nation. Our stakeholders are having a keen eye on us as we near the crossroads of change. We are on a well-built edifice to launch ourselves into the emerging energy segments and the time is opportune.

However, we should not let complacence set in based on the reported high profits. Our large borrowings, depleting profitability due to global refining margins, ambitious Capex plans including major refinery expansions, and the looming energy transition creates a dichotomy. Hence, it is incumbent upon us to see that every penny is spent well, and assets are utilised efficiently. Regarding ongoing projects and those under conception, various risks need to be foreseen and mitigated, to ensure timely completion and realisation of envisaged returns. Year 2021 has been designated as the Year of Opportunities. Each one of us is tasked with responsibility of identifying the opportunities that come our way and creating opportunities out of the challenges posed before us. While the company is taking initiatives for focussed improvement of the manpower, this puts an onus on us to quickly reskill ourselves to identify and create opportunities.

The disruption in the wake of the COVID-19 pandemic introduced new ways of working, and the same were further fine-tuned during the 2nd wave in the current year. Despite various issues ranging from employee health and safety to capital constraints, we could gear up to meet the energy demand that reached near normal levels as the economy began to rebound from the slump caused by the pandemic. We, IOCians also exhibited grit and resilience in the way we rose to the occasion when the nation needed Liquid Medical Oxygen and logistics for import and transportation of the same during the pandemic.

We were able to finalise the annual accounts for the financial year 2020-21 on virtual mode on time and the AGM was also held on 27-Aug-2021. I am also happy to inform you that Comptroller and Auditor General of India has given "NIL" comments on our company's accounts for the 15th consecutive year.

At this juncture, we also need to remember that many of our fellow IOCians lost their lives or that of their loved ones to this pandemic. This is a grim reminder of the need for a healthy lifestyle, for fighting the pandemic as well as for an overall betterment when life returns to normalcy. While it is our prayer to the Almighty to relieve humanity of this distress, I urge you to take necessary precautions for the safety of all of us and our loved ones.

My wife Shakun joins me in extending our best wishes to you and your family as we celebrate IndianOil Day 2021.

Sandeep Kumar Gupta Director (Finance)